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## An Improved CREAM Model Based on DS Evidence Theory and DEMATEL

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### ABSTRACT

Cognitive Reliability and Error Analysis Method (CREAM) is widely used in human reliability analysis (HRA). It defines nine common performance conditions (CPCs), which represent the factors that may affect human reliability and are used to modify the cognitive failure probability (CFP). However, the levels of CPCs are usually determined by domain experts, which may be subjective and uncertain. What's more, the classic CREAM assumes that the CPCs are independent, which is unrealistic. Ignoring the dependence among CPCs will result in repeated calculations of the influence of the CPCs on CFP and lead to unreasonable reliability evaluation. To address the issue of uncertain information modeling and processing, this paper introduces evidence theory to evaluate the CPC levels in specific scenarios. To address the issue of dependence modeling, the Decision-Making Trial and Evaluation Laboratory (DEMATEL) method is used to process the dependence among CPCs and calculate the relative weights of each CPC, thus modifying the multiplier of the CPCs. The detailed process of the proposed method is illustrated in this paper and the CFP estimated by the proposed method is more reasonable.

### KEYWORDS

Human reliability analysis; CREAM; uncertainty modeling; dependence; Dempster-Shafer evidence theory; DEMATEL

## 1 Introduction

Reliability evaluation for large complex systems is of great importance. Reliability assessment involves examining various factors that could lead to a certain system's failure or malfunction and estimating the probability of those occurrences. The outcome of the assessment can assist people in determining whether they can depend on the system to function correctly, or need to make modifications to enhance its reliability. Reliability assessment has received wide attention and should be conducted in many fields, such as the power industry [1–3], social science [4–6], information systems [7,8], engineering design [9–11], and civil engineering [12,13].

Human reliability analysis (HRA) plays an important role in reliability evaluation for large complex systems. It qualitatively analyzes the impact of human error on system failures and quantitatively calculates human error probability (HEP), to reduce the occurrence of human failure events (HFE).



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HRA has become an indispensable part of the reliability evaluation for complex systems, such as nuclear power plants [14–16], the healthcare industry [17], maritime safety [18,19], computer science [20,21], and other engineering [22–24].

Cognitive Reliability and Error Analysis Method (CREAM), introduced by Hollnagel [25], is an important method of HRA, which focuses on the cognitive model that explains human behavior and emphasizes the influence of situational environment on human errors. It is widely used in analyzing maritime accidents [26–28], evaluating traffic safety [29–31], assessing the risk of nuclear power plants [32,33], and other fields.

However, in the process of calculating cognitive failure probability (CFP) based on CREAM, the determination of common performance condition (CPC) levels mainly depends on the opinions of experts, which may contain uncertain information. How to effectively express and deal with the uncertainty of expert opinions is a problem that urgently needs to be solved. In addition, the classical CREAM does not take into account the dependence among CPCs. Therefore, the dependence of CPCs may be repeatedly calculated, resulting in overestimation or underestimation of the results.

Yang et al. [34] improved the IF-THEN rules and gave a new suggestion on the relationship between CPCs and the control modes. Although Bayesian networks and IF-THEN rules have significant effects in dealing with uncertainty problems, the conditional probability table of the former requires a large amount of prior data, and the number of association rules required by the latter increases exponentially as the number of impact factors (and their association states) increases. Sun et al. [35] used the context impact index (CII) to indicate the comprehensive level of CPC and calculate HEP. However, the process of obtaining CII needs further investigation. Yao et al. [33] applied fuzzy theory to model the uncertain information in the CREAM method and used AHP to calculate the relative importance of CPCs. However, the mutual influence of CPCs is not taken into account in this method, which may lead to the deviation of the results. Lin et al. [32] used a hesitant fuzzy matrix (HFM) to represent the experts' evaluation opinions, making the evaluation process of CPCs more reasonable and effective. However, the quantification of human reliability is complicated, and the construction of HFM needs further investigation due to the lack of relevant data.

Many researches were conducted to model uncertain information [36–38]. DS evidence theory is one of the attractive theories in the uncertainty modeling field [39–43]. DS evidence theory was proposed by Dempster [44] and further developed by Shafer [45]. It cannot only represent the uncertainty in evaluations from experts, but also represent the confidence of the experts. Also, it provides a fusion rule called Dempster's rule which could put emphasis on the agreement of the evidence and reduce the uncertainty. Due to its ability to handle uncertainty, DS evidence theory is widely used in many fields, such as pattern classification [46–48], information fusion [49], decision-making [50,51], etc.

DEMATEL is an approach that uses a matrix to describe the relationships among elements of a system. Through in-depth analysis of the logical relationship between every two elements of the system, it can calculate the total influence of a certain element on other elements and the total degree to which a certain element is influenced by other elements in the system, thus determining the causal relationship and the importance of each element in the system, which is widely used to extract key elements [52]. DEMATEL is widely used in supply chain management [53–56], waste management [57–59], disaster risk management [60,61] and other fields.

In this paper, we propose an improved CREAM method based on DS evidence theory and DEMATEL. DS evidence theory is used to express and process the uncertain information in the assessment of CPC levels. DEMATEL is used to model the dependence among CPCs and calculate CFP.

This paper is organized as follows. [Section 2](#) introduces the basic theories of CREAM, D-S evidence theory, and DEMATEL. [Section 3](#) describes the procedure of the method. [Section 4](#) illustrates the use of the method through the case study. [Section 5](#) is the summary.

## 2 Preliminaries

### 2.1 CREAM [25]

CREAM's quantitative HEP prediction methods include primary methods and extended methods. The basic method involves determining the expected effect of common performance conditions (CPCs) on the performance reliability to get a rough probability interval, while the extended method can obtain specific probability values. This paper mainly describes the extended method. The extended method divides human cognitive functions into four categories: observation, interpretation, planning, and execution. Each type of cognitive function has several failure types. Hollnagel explains 13 general failure types and the fundamental values and upper and lower bounds of the failure probability, as shown in [Table 1](#) (source from Table 9 in chapter 9, section 3.3 of Ref. [25]). [Table 2](#) (source from Table 12 in chapter 9, section 3.4 of Ref. [25]) provides nine CPCs, which are respectively 1-“Adequacy of an organization”, 2-“Working conditions”, 3-“Adequacy of MMI and operational support”, 4-“Availability of procedures/plans”, 5-“Number of simultaneous goals”, 6-“Available time”, 7-“Time of day”, 8-“Adequacy of training and experience”, and 9-“Crew collaboration quality”. The extended method of CREAM's HEP prediction involves the following four steps:

Step 1. Analyze human error events and determine which cognitive activities are involved. Then, each cognitive activity is analyzed to determine the most probable types of cognitive function failure in each cognitive activity, and their corresponding basic CFP from [Table 1](#), denoted as  $CFP_0$ .

Step 2. Evaluate the situational environment of each cognitive activity to determine the levels of CPCs. [Table 2](#) provides the level factors of CPCs for the four cognitive functions. The product of all nine level factors is defined as the combined CPC level factor, denoted as  $\gamma$ .

Step 3. Calculate the cognitive failure probability (CFP) of each cognitive activity. Assuming that there are  $n$  cognitive activities, the  $CFP_i$  represents the CFP of the  $i$ th cognitive activity. The equation is as follows:

$$CFP_i = CFP_0 \times \gamma_i, i = 1, 2, \dots, n \quad (1)$$

where  $CFP_i$  is the CFP value of  $i$ th cognitive activity,  $\gamma_i$  is the combined CPC level factor of  $i$ th cognitive activity, and  $n$  is the number of cognitive activities.

Step 4. Determine the total human error probability (HEP) [25]. The equation is as follows:

$$HEP = \text{Max}(CFP_i), i = 1, 2, \dots, n \quad (2)$$

where  $CFP_i$  is the  $i$ th CFP value, and  $\gamma_i$  is the  $i$ th combined CPC level factor.

**Table 1:** Nominal values and uncertainty bounds for cognitive function failures

Cognitive function	Generic failure type	Lower bound (0.5)	Basic value	Upper bound (0.95)
Observation	O1. Wrong object observed	3.0E-4	1.0E-3	3.0E-3
	O2. Wrong identification	2.0E-2	7.0E-2	1.7E-2
	O3. Observation not made	2.0E-2	7.0E-2	1.7E-2

(Continued)

**Table 1 (continued)**

Cognitive function	Generic failure type	Lower bound (0.5)	Basic value	Upper bound (0.95)
Interpretation	I1. Faulty diagnosis	9.0E-2	2.0E-1	6.0E-1
	I2. Decision error	1.0E-3	1.0E-2	1.0E-1
	I3. Delayed interpretation	1.0E-3	1.0E-2	1.0E-1
Planning	P1. Priority error	1.0E-3	1.0E-2	1.0E-1
	P2. Inadequate plan	1.0E-3	1.0E-2	1.0E-1
Execution	E1. Action of wrong type	1.0E-3	3.0E-3	9.0E-3
	E2. Action at wrong time	1.0E-3	3.0E-3	9.0E-3
	E3. Action on wrong object	5.0E-5	5.0E-4	5.0E-3
	E4. Action out of sequence	1.0E-3	3.0E-3	9.0E-3
	E5. Missed action	2.5E-2	3.0E-2	4.0E-2

**Table 2: CPCs and weighting factors**

CPC <sub>i</sub>	CPC name	Level	Cognitive function			
			Observation	Interpretation	Planning	Execution
1	Adequacy of organization	Very efficient	1.0	1.0	0.8	0.8
		Efficient	1.0	1.0	1.0	1.0
		Inefficient	1.0	1.0	1.2	1.2
		Deficient	1.0	1.0	2.0	2.0
2	Operating conditions	Advantageous	0.8	0.8	1.0	0.8
		Compatible	1.0	1.0	1.0	1.0
		Incompatible	2.0	2.0	1.0	2.0
3	Adequacy of MMI and operational support	Supportive	0.5	1.0	1.0	0.5
		Adequate	1.0	1.0	1.0	1.0
		Tolerable	1.0	1.0	1.0	1.0
		Inappropriate	5.0	1.0	1.0	5.0
4	Availability of procedures/plans	Appropriate	0.8	1.0	0.5	0.8
		Acceptable	1.0	1.0	1.0	1.0
		Inappropriate	2.0	1.0	5.0	2.0
5	Number of simultaneous goals	Fewer than capacity	1.0	1.0	1.0	1.0
		Matching current capacity	1.0	1.0	1.0	1.0
		More than capacity	2.0	2.0	5.0	2.0
6	Available time	Adequate	0.5	0.5	0.5	0.5
		Temporarily inadequate	1.0	1.0	1.0	1.0
		Continuously inadequate	5.0	5.0	5.0	5.0

(Continued)

**Table 2 (continued)**

CPC <sub>i</sub>	CPC name	Level	Cognitive function			
			Observation	Interpretation	Planning	Execution
7	Time of day	Day-time (adjusted)	1.0	1.0	1.0	1.0
		Night-time (unadjusted)	1.2	1.2	1.2	1.2
8	Adequacy of training and experience	Adequate, high experience	0.8	0.5	0.5	0.8
		Adequate, low experience	1.0	1.0	1.0	1.0
		Inadequate	2.0	5.0	5.0	2.0
9	Crew collaboration quality	Very efficient	0.5	0.5	0.5	0.5
		Efficient	1.0	1.0	1.0	1.0
		Inefficient	1.0	1.0	1.0	1.0
		Deficient	2.0	2.0	2.0	5.0

## 2.2 Dempster-Shafer Evidence Theory [44,45]

Dempster-Shafer evidence theory is effective to handle uncertainty, and has been extended to complex domain [62,63], which are applied in various fields [64–66].

**Definition 2.1.** Let  $\Theta$  be a finite nonempty set consisting of  $N$  mutually exclusive and exhaustive elements, and denote  $P(\Theta)$  as the power set composed of  $2^N$  elements of  $\Theta$ . The basic belief assignment (BBA) function assigns values ranging from 0 to 1 to elements of the power set  $P(\Theta)$ , denoted by  $m : P(\Theta) \rightarrow [0, 1]$ , and which satisfies the following equation:

$$m(\emptyset) = 0, \quad \sum_{A \subseteq P(\Theta)} m(A) = 1 \quad (3)$$

The mass  $m(A)$  indicates the degree to which the evidence supports the proposition of  $A$ . The mass  $m(\Theta)$  reflects the level of uncertainty present in the evidence.

**Definition 2.2.** Suppose that a BBA is denoted by  $m$  and the discount coefficient by  $\alpha$ , the discounted BBA is defined as:

$$\begin{cases} m'(A) = \alpha m(A), & \forall A \subset \Theta, A \neq \emptyset \\ m'(\Theta) = 1 - \alpha + \alpha m(\Theta) \end{cases} \quad (4)$$

where  $m(\Theta)$  denotes the vacuous BBA.

**Definition 2.3.** Proposition  $X$  and  $Y$  are combined into a new proposition  $C$ , and the belief level of the new proposition  $C$  can be calculated. The measure of conflict between  $X$  and  $Y$ , also known as the conflict coefficient, is denoted as  $K$  and is given by the following equation:

$$K = \sum_{X \cap Y = \emptyset, \forall X, Y \subseteq \Theta} m_i(X) \times m_{i'}(Y) \quad (5)$$

and the mass function of proposition  $C$  is

$$m(C) = m_i(X) \oplus m_{i'}(Y) = \begin{cases} 0, & \text{If } X \cap Y = \emptyset, \\ \frac{\sum_{X \cap Y = C, \forall X, Y \subseteq \Theta} m_i(X) \times m_{i'}(Y)}{1-K}, & \text{If } X \cap Y \neq \emptyset. \end{cases} \quad (6)$$

Dempster's rule uses the conjunction operation as its numerator and a normalization factor of  $1 - K$  as its denominator. This rule assumes that there is no conflict among information sources, and effectively reduces the uncertainty of combination results when the information sources are consistent. However, when there is disagreement among sources, it may lead to counterintuitive results [67].

When making decisions, a belief function needs to be transformed into a probability function [68].

**Definition 2.4.** Let  $m$  be a BBA on  $\Theta$ . Its corresponding pignistic probability function  $BetP_m : \Theta \rightarrow [0, 1]$  is defined as

$$BetP_m(w) = \sum_{A \subseteq \Theta, w \in A} \frac{1}{|A|} \frac{m(A)}{1 - m(\emptyset)}, \quad m(\emptyset) \neq 1, \quad (7)$$

where  $|A|$  is the cardinality of subset  $A$ .

### 2.3 Decision-Making Trial and Evaluation Laboratory (DEMATEL)

The basic theory of DEMATEL is introduced in the following steps [69,70]:

Step 1. A group of experts evaluated the relationship between every two alternatives, resulting in a direct relation matrix  $M = [a_{ij}]$ .

Step 2. The matrix  $M$  is normalized using Eqs. (8) and (9) to obtain the normalized direct relation matrix  $N$ .

$$s = \max_{i=1}^n \left( \sum_{j=1}^n a_{ij} \right) \quad (8)$$

$$N = \frac{M}{s} \quad (9)$$

where  $a_{ij}$  is the element in row  $i$  and column  $j$  of matrix  $M$ .  $s$  is the maximum sum of the rows of the matrix  $M$ .

Step 3. The total relation matrix  $T$  is transformed from the matrix  $N$  according to Eq. (10), which represents the comprehensive influence relationship among alternatives.

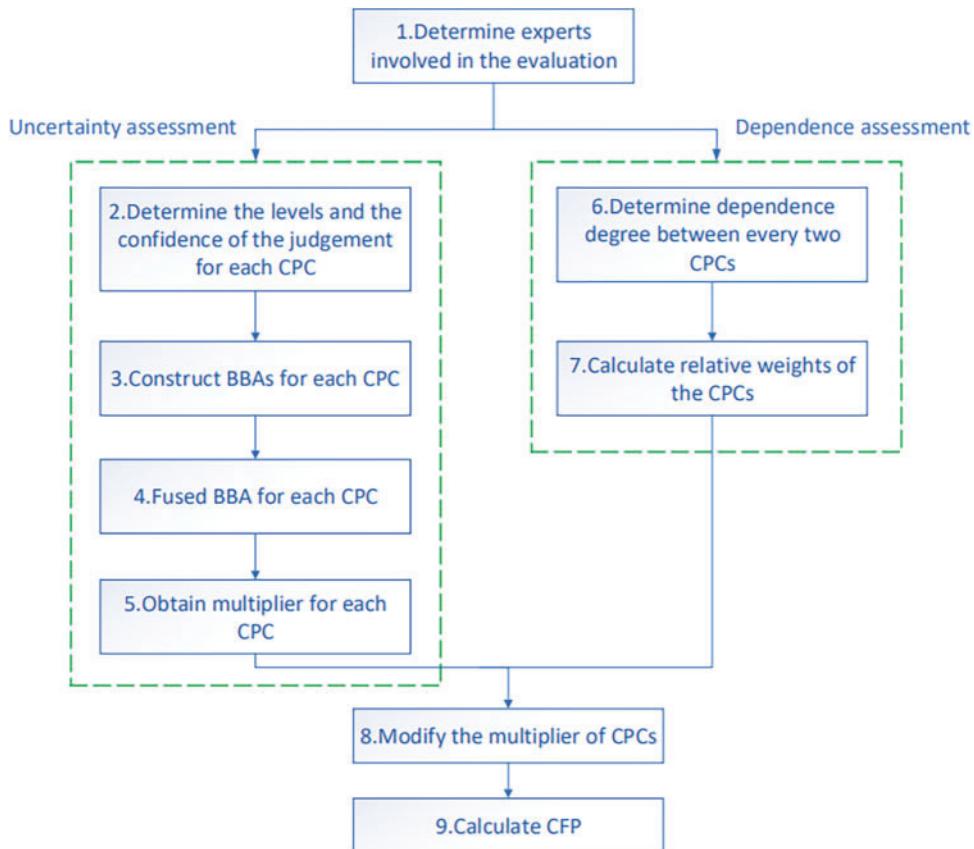
$$T = \lim_{k \rightarrow \infty} (N + N^2 + \cdots + N^k) = N(I - N)^{-1} \quad (10)$$

The sum of the elements in each row of matrix  $T$  is called influence degree  $R$ , which indicates the comprehensive impact of the corresponding alternative on all other alternatives. The sum of the elements in each column of matrix  $T$  is called the affected degree  $C$ , which indicates the corresponding alternative is affected comprehensively by other alternatives.

Step 4. The value of  $R - C$  indicates the degree to which one alternative has an impact on all other alternatives. The higher the value, the greater the impact on the other alternatives. The value of  $R + C$  represents the degree of dependence between one alternative and all other alternatives. The higher the value, the stronger the dependence between the alternative and other alternatives.

## 3 An Improved CREAM Model Based on DS Evidence Theory and DEMATEL

To make the proposed method more intuitive and easy to understand, the steps of which are constituted in Fig. 1. And the procedures are elaborated in more detail below:



**Figure 1:** Flow chart of the proposed method

### **Step 1. Determine experts involved in the evaluation**

Select several experts with expertise and experience in nuclear power plants to form a team to participate in the assessment. There are three experts involved.

### **Step 2. Determine the levels and the confidence of the judgement for each CPC**

Experts may not be completely certain about the level of CPC in a specific scenario, so their judgments are often accompanied by ambiguity and uncertainty. Evidence theory allows experts to assign different levels for a CPC and suggest ratios to represent the relative probabilities of different levels.

To express confidence in their judgments, experts use a scale ranging from 0 to 1, corresponding to seven confidence levels, where 1 represents “absolutely confident”, 0.8 indicates “mostly confident”, 0.6 indicates “fairly confident”, 0.4 indicates “only some confident”, 0.2 indicates “mostly not confident”, 0 indicates “no confidence at all” and other values (i.e., 0.1, 0.3, 0.5, 0.7 and 0.9) represent confidence levels between these seven levels. It allows experts to make flexible judgments in the face of uncertain situations.

Table 3 gives examples of experts’ judgments on “Adequacy of organization”. Case 1 indicates that experts have absolute confidence that the CPC level is “Efficient”. In case 2, the expert is confident enough that the CPC level is either “Efficient” or “Inefficient,” but is unsure which is more likely. Case

3 represents that the expert is three times more likely to consider “Efficient” than “Inefficient”, with a confidence level of 0.8. Cases 4 and 5 both indicate that the expert is ignorant of the current situation.

**Table 3:** The expert’s judgment on the “Adequacy of organisation”

Case	CPC level	Confidence
Case 1	{Efficient}	1
Case 2	{Efficient, Inefficient}	1
Case 3	{Efficient}:{Inefficient} = 3:1	0.8
Case 4	{Inefficient}	0
Case 5	{Very efficient, Efficient, Inefficient, Deficient}	1

### **Step 3. Construct BBAs for each CPC**

The levels of each CPC constitutes a discernment frame. For instance, consider the discernment frame  $\Theta = \{\text{Very efficient, Efficient, Inefficient, Deficient}\}$ , for the CPC “Adequacy of organization”. Excluding the empty set, the power set of  $\Theta$  has  $2^4 - 1 = 15$  elements. An expert’s judgment can be interpreted as: “The probability ratio of the set elements is:  $S_1 : S_2 : \dots : S_{15} = r_1 : r_2 : \dots : r_{15}$ , and the confidence level of the judgment is  $\alpha$ . ” BBA is constructed as follows:

$$m(S_i) = \alpha \cdot \frac{r_i}{\sum_{j=1}^{15} r_j}, m(\Theta) = 1 - \alpha \quad (11)$$

where  $S_1, S_2, \dots, S_{15}$  are elements of  $\Theta$  excluding the empty set,  $\alpha$  is the experts’ confidence level on the judgment, and  $0 \leq \alpha \leq 1$ .

For example, the BBA of Case 3 in [Table 3](#) can be calculated as:

$$m(\{\text{Efficient}\}) = \alpha \cdot \frac{r_i}{\sum_{j=1}^{15} r_j} = 0.8 \times \frac{3}{3+1} = 0.6; m(\{\text{Inefficient}\}) = \alpha \cdot \frac{r_i}{\sum_{j=1}^{15} r_j} = 0.8 \times \frac{1}{3+1} = 0.2; \\ m(\Theta) = 1 - 0.8 = 0.2$$

Based on the judgments in [Table 3](#), the BBA for each case can be constructed, as shown in [Table 4](#). It is evident from [Table 4](#) that Case 4 and Case 5 are the same, both representing the most uncertain situation.

**Table 4:** BBA built based on the analyst’s judgments in [Table 3](#)

Case	BBA
Case 1	$m(\{\text{Efficient}\}) = 1$
Case 2	$m(\{\text{Efficient, Inefficient}\}) = 1$
Case 3	$m(\{\text{Efficient}\}) = 0.6, m(\{\text{Inefficient}\}) = 0.2, m(\Theta) = 0.2$
Case 4	$m(\Theta) = 1$
Case 5	$m(\Theta) = 1$

### **Step 4. Fused BBA for each CPC**

For each CPC, the judgments given by the experts are fused, and the fusion rules are based on [Eqs. \(5\)](#) and [\(6\)](#).

### **Step 5. Obtain multiplier for each CPC**

After the fusion of BBA, the confidence of the final result can be obtained, as calculated in Eq. (12):

$$\alpha_f = 1 - m(\Theta) \quad (12)$$

In the proposed method,  $m(\Theta)$  illustrates the uncertainty of the judgment and thus is excluded when calculating the pignistic probability. The function  $BetP$  in Definition 2.4 is modified as:

$$BetP(\omega) = \sum_{A \subset \Theta, \omega \in A} \frac{1}{|A|} \frac{m(A)}{1 - m(\emptyset) - m(\Theta)}, \quad m(\emptyset) + m(\Theta) \neq 1 \quad (13)$$

The fused BBA can be used to calculate the probability of each level of CPCs using the above equation. The multipliers  $\beta_i$  of each CPC can be obtained by a linear combination of the probability and the original multipliers of each level.

### **Step 6. Determine dependence degree between every two CPCs**

Experts with rich prior knowledge converted the language tag variable into fuzzy numbers to evaluate the relationship between every two CPCs. These values describe the relationship between sets of paired CPCs, the bigger the value the stronger the dependence. If the value equals 0, it means that no dependence exists between these two CPCs. In this paper, numerical value (comparison scale) varying from 0 to 9 is adopted [71] since it is better fit to represent the dependence degree among the nine CPCs in CREAM, and it is divided into 6 levels, where 9 means “high”, 7 means “medium to high”, 5 means “medium”, 3 means “low to medium”, 1 means “low” and 0 means “zero”, as shown in Table 5.

**Table 5:** Comparison scale

Dependence degree	Numerical value
High	9
Medium to high	7
Medium	5
Low to medium	3
Low	1
Zero	0

### **Step 7. Calculate the relative weights of the CPCs**

Convert experts' judgments into an initial input matrix in DEMATEL, known as the direct relation matrix. The relative weight  $w_i$  of each CPC is calculated according to the DEMATEL method.

The value of  $R - C$  is used to indicate the degree of influence of one alternative on all other alternatives. Alternatives having higher values of  $R - C$  have higher influence on others and are assumed to have higher priority and those having lower values of  $R - C$  receive more influence from others and are assumed to have lower priority. In contrast, the value of  $R + C$  is used to indicate the degree of dependence between one alternative and all other alternatives. Alternatives having higher values of  $R + C$  are more correlated with others and those having less values of  $R + C$  are less correlated with others. Therefore,  $R - C$  is a better criterion for alternative prioritization [72].

We adopt the processing method of the  $R - C$  in [71], which can handle the case when there are negative values of  $R - C$ . It satisfies the conditions: the higher the values of  $R - C$ , the larger the weights assigned to the corresponding factors. The calculation equation is as follows, The  $R - C$  is offset according to Eq. (14), and the weights of factors are calculated according to Eq. (15) and see [71] for more details.

$$O_i = (R_i - C_i) + \sum_{i=1}^8 |(R_i - C_i)| \quad (14)$$

$$w_i = O_i / \max_i O_i \quad (15)$$

where  $w_i$  is the relative weight of the  $i$ th CPC,  $O_i$  is the  $i$ th modified value of  $R - C$  after offsetting.

#### **Step 8. Modify the multiplier of CPCs**

The CPC multipliers  $\beta_i$  obtained in Step 5 and the relative weights  $w_i$  of CPCs obtained in step 7 are combined according to Eq. (16) to obtain the final multipliers  $\beta_i^*$  of CPCs after modification. The equation is derived from [71]:

$$\beta_i^* = w_i \cdot \beta_i + (1 - w_i) \times 1 \quad (16)$$

The basic principle of Eq. (16) is that if a CPC contains more independent information, its modified multiplier will be larger, that is, it will be closer to the initial multiplier of classic CREAM. The less independent information a CPC contains, the closer the modified multiplier is to 1, that is, the smaller the effect on modification of HEP. When all the CPCs are independent, Eq. (16) will be compatible with the classic CREAM. See [71] for more details.

#### **Step 9. Calculate CFP**

Calculate CFP according to Eq. (1) in Section 2.1.

## **4 Case Study**

CREAM defines cognitive functions as the basis for thinking and decision-making into four categories: observation, interpretation, planning, and execution. Each typical cognitive activity can then be described in terms of which combination of the four cognitive functions it requires. As shown in Table 1, the cognitive function failures are defined relative to the four cognitive functions. Among them, the possible causes of the failure type “Wrong identification” are a mistaken cue or partial identification.

In this study, “observation” in four cognitive functions and “Wrong identification” in failure types are taken as the assessment object. Table 1 shows that  $CFP_0$  is 0.007 in this scenario. Subsequently,  $CFP_0$  is modified by determining the modified multiplier of nine CPCs through the proposed method. The detailed steps are as follows.

### **4.1 Steps of the Proposed Method**

#### **Step 1. Determine experts involved in the evaluation**

Three experts participate in the evaluation, all of whom are selected in the HRA field and have professional experience and expertise in nuclear power plants.

#### **Step 2. Determine the levels and the confidence of the judgment for each CPC**

According to Table 2, the experts assess the event reports and suggest the level and confidence of CPCs, as shown in Table 6.

**Table 6:** The level and confidence of CPCs

$CPC_i$	CPCs	Experts	CPC level	Confidence
1	Adequacy of organisation	Expert 1	{Very efficient}	0.8
		Expert 2	{Very efficient, Efficient}	1
		Expert 3	{Efficient}	0.6
2	Working conditions	Expert 1	{Advantageous}:(Compatible} = 3:1	0.8
		Expert 2	{Compatible}	0.7
		Expert 3	{Advantageous, Compatible}	1
3	Adequacy of MMI and operational support	Expert 1	{Adequate}	1
		Expert 2	{Adequate}	1
		Expert 3	{Adequate}	1
4	Availability of procedures/plans	Expert 1	{Appropriate, Acceptable}	1
		Expert 2	{Acceptable}	0.8
		Expert 3	{Inappropriate}	0.5
5	Number of simultaneous Goals	Expert 1	{Fewer than capacity}	0.4
		Expert 2	{Matching current capacity}	0.5
		Expert 3	{Matching current capacity}	0.4
6	Available time	Expert 1	{Adequate}	0.6
		Expert 2	{Temporarily inadequate}	0.4
		Expert 3	{Adequate}	0.7
7	Time of day	Expert 1	{Day-time}	0.7
		Expert 2	{Day-time}:{Night-time} = 2:1	0.9
		Expert 3	{Day-time}	0.6
8	Adequacy of training and experience	Expert 1	{Adequate-high experience}	0.8
		Expert 2	{Adequate-high experience}	0.7
		Expert 3	{Adequate-low experience}	0.8
9	Crew collaboration quality	Expert 1	{Very efficient}:{Efficient} = 1:1	0.8
		Expert 2	{Efficient}	0.8
		Expert 3	{Efficient}	0.7

**Step 3. Construct BBAs for each CPC**

According to Eq. (11), the judgments given by experts is converted into BBA, as shown in Table 7.

**Table 7:** BBAs constructed based on experts' judgments

$CPC_i$	CPCs	Experts	BBAs
1	Adequacy of organisation	Expert 1	$m(\{\text{Very efficient}\}) = 0.8, m(\Theta_1) = 0.2$
		Expert 2	$m(\{\text{Very efficient, Efficient}\}) = 1$
		Expert 3	$m(\{\text{Efficient}\}) = 0.6, m(\Theta_1) = 0.4$
2	Working conditions	Expert 1	$m(\{\text{Advantageous}\}) = 0.6, m(\{\text{Compatible}\}) = 0.2, m(\Theta_2) = 0.2$
		Expert 2	$m(\{\text{Compatible}\}) = 0.7, m(\Theta_2) = 0.3$
		Expert 3	$m(\{\text{Advantageous, Compatible}\}) = 1$
3	Adequacy of MMI and operational support	Expert 1	$m(\{\text{Adequate}\}) = 1$
		Expert 2	$m(\{\text{Adequate}\}) = 1$
		Expert 3	$m(\{\text{Adequate}\}) = 1$
4	Availability of procedures/plans	Expert 1	$m(\{\text{Appropriate, Acceptable}\}) = 1$
		Expert 2	$m(\{\text{Acceptable}\}) = 0.8, m(\Theta_4) = 0.2$
		Expert 3	$m(\{\text{Inappropriate}\}) = 0.5, m(\Theta_4) = 0.5$
5	Number of simultaneous Goals	Expert 1	$m(\{\text{Fewer than capacity}\}) = 0.4, m(\Theta_5) = 0.6$
		Expert 2	$m(\{\text{Matching current capacity}\}) = 0.5, m(\Theta_5) = 0.5$
		Expert 3	$m(\{\text{Matching current capacity}\}) = 0.4, m(\Theta_5) = 0.6$
6	Available time	Expert 1	$m(\{\text{Adequate}\}) = 0.6, m(\Theta_6) = 0.4$
		Expert 2	$m(\{\text{Temporarily inadequate}\}) = 0.4, m(\Theta_6) = 0.6$
		Expert 3	$m(\{\text{Adequate}\}) = 0.7, m(\Theta_6) = 0.3$
7	Time of day	Expert 1	$m(\{\text{Day-time}\}) = 0.7, m(\Theta_7) = 0.3$
		Expert 2	$m(\{\text{Day-time}\}) = 0.6, m(\{\text{Night-time}\}) = 0.3, m(\Theta_7) = 0.1$
		Expert 3	$m(\{\text{Day-time}\}) = 0.6, m(\Theta_7) = 0.4$
8	Adequacy of training and experience	Expert 1	$m(\{\text{Adequate-high experience}\}) = 0.8, m(\Theta_8) = 0.2$
		Expert 2	$m(\{\text{Adequate-high experience}\}) = 0.7, m(\Theta_8) = 0.3$
		Expert 3	$m(\{\text{Adequate-low experience}\}) = 0.8, m(\Theta_8) = 0.2$
9	Crew collaboration quality	Expert 1	$m(\{\text{Very efficient}\}) = 0.4, m(\{\text{Efficient}\}) = 0.4, m(\Theta_9) = 0.2$
		Expert 2	$m(\{\text{Efficient}\}) = 0.8, m(\Theta_9) = 0.2$
		Expert 3	$m(\{\text{Efficient}\}) = 0.7, m(\Theta_9) = 0.3$

**Step 4. Fused BBA for each CPC**

For each CPC, fuse the BBAs of the three experts by using Eqs. (5) and (6) in Definition 4. The fusion results are shown in Table 8.

**Table 8:** Fused BBA of each CPC

CPC <sub>i</sub> CPCs	Fused BBA
1 Adequacy of organisation	$m(\{\text{Very efficient}\}) = 0.62, m(\{\text{Efficient}\}) = 0.23,$ $m(\{\text{Very efficient, Efficient}\}) = 0.15$
2 Working conditions	$m(\{\text{Advantageous}\}) = 0.31, m(\{\text{Compatible}\}) = 0.59,$ $m(\{\text{Advantageous, Compatible}\}) = 0.1$
3 Adequacy of MMI and operational support	$m(\{\text{Adequate}\}) = 1$
4 Availability of procedures/plans	$m(\{\text{Acceptable}\}) = 0.8, m(\{\text{Appropriate, Acceptable}\}) = 0.2$
5 Number of simultaneous Goals	$m(\{\text{Fewer than capacity}\}) = 0.2, m(\{\text{Matching current capacity}\}) = 0.3, m(\{\text{More than capacity}\}) = 0.2 m(\Theta_5) = 0.3$
6 Available time	$m(\{\text{Adequate}\}) = 0.82, m(\{\text{Temporarily inadequate}\}) = 0.07, m(\Theta_6) = 0.11$
7 Time of day	$m(\{\text{Day-time}\}) = 0.93, m(\{\text{Night-time}\}) = 0.05, m(\Theta_7) = 0.02$
8 Adequacy of training and experience	$m(\{\text{Adequate-high experience}\}) = 0.76,$ $m(\{\text{Adequate-low experience}\}) = 0.19, m(\Theta_8) = 0.05$
9 Crew collaboration quality	$m(\{\text{Very efficient}\}) = 0.04, m(\{\text{Efficient}\}) = 0.94,$ $m(\Theta_9) = 0.02$

**Step 5. Obtain multiplier for each CPC**

In order to integrate the experts' judgments, the fused BBA of each CPC is converted into a probability value according to Eq. (7), as shown in Table 9. These probability values are then linearly combined with the CPC's original level factors (as shown in Table 2) to obtain the new factors. Taking "observation" of four cognitive functions as an example, Table 10 shows the factors, which is the multiplier ( $\beta$ ) for each CPC.

**Table 9:** Probabilities that the fused BBAs are converted into

$CPC_i$	CPCs	Probability
1	Adequacy of organisation	$P(\{\text{Very efficient}\}) = 0.70, P(\{\text{Efficient}\}) = 0.30$
2	Working conditions	$P(\{\text{Advantageous}\}) = 0.36, P(\{\text{Compatible}\}) = 0.64$
3	Adequacy of MMI and operational support	$P(\{\text{Adequate}\}) = 1$
4	Availability of procedures/plans	$P(\{\text{Acceptable}\}) = 0.9, P(\{\text{Appropriate}\}) = 0.1$
5	Number of simultaneous Goals	$P(\{\text{More than capacity}\}) = 0.286, P(\{\text{Matching current capacity}\}) = 0.428, P(\{\text{Fewer than capacity}\}) = 0.286$
6	Available time	$P(\{\text{Adequate}\}) = 0.92, P(\{\text{Temporarily inadequate}\}) = 0.08$
7	Time of day	$P(\{\text{Day-time}\}) = 0.95, P(\{\text{Night-time}\}) = 0.05$
8	Adequacy of training and experience	$P(\{\text{Adequate-high experience}\}) = 0.80, P(\{\text{Adequate-low experience}\}) = 0.20$
9	Crew collaboration quality	$P(\{\text{Very efficient}\}) = 0.04, P(\{\text{Efficient}\}) = 0.96$

**Table 10:** CPCs' multipliers considering uncertainty in experts' opinions

$CPC_i$	CPCs	Multipliers ( $\beta_i$ )
1	Adequacy of organisation	1
2	Working conditions	0.928
3	Adequacy of MMI and operational support	1
4	Availability of procedures/plans	0.98
5	Number of simultaneous Goals	1.286
6	Available time	0.54
7	Time of day	1.01
8	Adequacy of training and experience	0.84
9	Crew collaboration quality	0.98

**Step 6. Determine the dependence degree between every two CPCs**

Experts evaluate the dependence degree between every two CPCs and suggest fuzzy semantic labels. By converting them into numbers according to [Table 5](#), DEMATEL's initial input matrix  $M$  can be obtained. [Table 11](#) shows the initial input matrix of DEMATEL composed of the numbers.

**Table 11:** Initial input matrix for DEMATEL

	$CPC_1$	$CPC_2$	$CPC_3$	$CPC_4$	$CPC_5$	$CPC_6$	$CPC_7$	$CPC_8$	$CPC_9$
$CPC_1$	0	3	0	3	0	7	0	1	7
$CPC_2$	3	0	0	1	0	3	0	0	7

(Continued)

**Table 11 (continued)**

	CPC <sub>1</sub>	CPC <sub>2</sub>	CPC <sub>3</sub>	CPC <sub>4</sub>	CPC <sub>5</sub>	CPC <sub>6</sub>	CPC <sub>7</sub>	CPC <sub>8</sub>	CPC <sub>9</sub>
CPC <sub>3</sub>	1	3	0	1	5	5	0	1	5
CPC <sub>4</sub>	5	1	1	0	3	7	0	1	7
CPC <sub>5</sub>	5	5	3	5	0	7	0	1	5
CPC <sub>6</sub>	7	1	1	3	1	0	1	1	5
CPC <sub>7</sub>	3	3	0	1	3	3	0	1	1
CPC <sub>8</sub>	7	1	1	1	0	5	0	0	7
CPC <sub>9</sub>	1	0	0	3	0	5	0	0	0

**Step 7. Calculate relative weights of the CPCs**

According to DEMATEL's process (see Definition 2.3), the initial input matrix (i.e., direct relation matrix) is transformed into matrix  $N$  according to Eqs. (8) and (9), and then the total relation matrix  $T$  is obtained according to Eq. (10). The value of  $R - C$  can be obtained according to matrix  $T$ . Table 12 presents the weights of each CPC.

**Table 12:** The result of relative weights of CPCs

CPC <sub>i</sub>	$R_i$	$C_i$	$R_i - C_i$	Modified value ( $O_i$ )	Weight ( $w_i$ )
1	1.5477	2.5234	-0.9757	10.0849	0.7912
2	0.9935	1.1436	-0.1501	10.91044	0.8559
3	1.7105	0.4408	1.2697	12.33023	0.9673
4	1.9623	1.6691	0.2932	11.35377	0.8907
5	2.4256	0.7395	1.6861	12.74663	1
6	1.5698	3.2987	-1.7288	9.33172	0.7321
7	1.2579	0.1387	1.1193	12.1798	0.9555
8	1.6398	0.4777	1.1620	12.22258	0.9589
9	0.7834	3.4590	-2.6757	8.384855	0.6578

**Step 8. Modify the multiplier of CPCs**

In this paper, Eq. (16) is used to modify the multipliers of CPCs. The modified CPCs' multipliers are shown in Table 13.

**Table 13:** Modified CPCs' multipliers considering uncertainty in experts' opinions and dependence among CPCs

CPC <sub>i</sub>	Multipliers ( $\beta_i$ )	Weight ( $w_i$ )	Modified multipliers ( $\beta_i^*$ )
1	1	0.7912	1
2	0.928	0.8559	0.9384
3	1	0.9673	1

(Continued)

**Table 13 (continued)**

$CPC_i$	Multipliers ( $\beta_i$ )	Weight ( $w_i$ )	Modified multipliers ( $\beta_i^*$ )
4	0.98	0.8907	0.9822
5	1.286	1	1.2860
6	0.54	0.7321	0.6632
7	1.01	0.9555	1.0096
8	0.84	0.9589	0.8466
9	0.98	0.6578	0.9868

#### **Step 9. Calculate CFP**

On the “Observation” stage, when the failure mode is “error identification”, the basic value of the error probability is 0.007. The CFP of the observation stage is calculated as 0.0046 according to Eq. (3) (see Definition 2.1) as follows:

$$(CFR) = 0.007 \times (1 \times 0.9384 \times 1 \times 0.9822 \times 1.2860 \times 0.6632 \times 1.0096 \times 0.8466 \times 0.9868) = 0.0046$$

#### **4.2 Discussion**

To visualize the effect of the proposed method, we calculate CFP without considering the dependence among CPCs, denoted as  $CFP^*$ . The multiplier in Table 10 refers to the CPC multipliers obtained based on the evidence theory and comprehensively considering the evaluation opinions of experts on CPCs, without considering the dependence among CPCs. Then  $CFP^*$  is calculated as follows. The difference between CFP and  $CFP^*$  reflects the influence of the dependence among CPCs on the prediction of CFP in the CREAM method. Specifically, in this scenario, the influence level of the dependence among CPCs on CFP is 0.09%.

$$CFR^* = 0.007 \times (1 \times 0.928 \times 1 \times 0.98 \times 1.286 \times 0.54 \times 1.01 \times 0.84 \times 0.98) = 0.0037$$

The advantage of the proposed method is that it can deal with the uncertainty information generated by experts in assessing CPC levels, and take into account the influence of the dependence among CPCs on CFP to avoid the overestimation or underestimation of CFPs. The CFP obtained by the proposed method is more reasonable.

#### **5 Conclusion**

In this paper, we improve a method of calculating CFP in CREAM, by taking into account the specific levels of CPCs and dependence among CPCs. Although the CREAM method provides the level and level factor of each CPC, each level only corresponds to a crisp value, which limits the flexibility of experts in evaluating CPC levels. In this paper, D-S evidence theory is introduced to allow experts to make ambiguous judgments and suggest confidence in their judgments, which blurs the boundary between levels. Moreover, the participation of several experts reduces the uncertainty and subjectivity of judgment. Based on expert opinions, we construct the BBA of each CPC and convert it into a probability value to modify the CPC level factor and obtain a multiplier of each CPC.

The classic CREAM assumes that CPCs are independent of each other, which is unreasonable. Failing to consider the dependence among CPCs leads to the repeated calculation of the influence of the related part on CFP, resulting in the overestimation or underestimation of CFPs. To address this

issue, we discount the multipliers with the relative weights to obtain the final modified multipliers. For relative weights, we convert expert opinions into an initial input matrix, process the dependence among CPCs using the DEMATEL method, and obtain the relative weights of CPCs. After discounting the multiplier, the modified multipliers are obtained. The CFP calculated is more reasonable and in line with the real situation.

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