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# An Integrated and Comprehensive Fuzzy Multi-Criteria Model for Electronic Wallet Selection

Phuoc Van Nguyen\*

Faculty of Business Administration, Posts and Telecommunications Institute of Technology (PTIT), Ho Chi Minh City, 700000, Vietnam \*Corresponding Author: Phuoc Van Nguyen. Email: phuocnv@ptit.edu.vn Received: 16 March 2022; Accepted: 25 May 2022

**Abstract:** Electronic wallet (E-wallet), which combines software, hardware, and human interaction, is a modern platform for electronic payment. Financial services managers can create more effective strategies for advancing existing positions by evaluating the success of e-wallet services. The objective of this research is to create an integrated model for assessing E-wallet services using the Fuzzy Analytic Hierarchy Process (FAHP) in conjunction with a technique for extent analysis and the ARAS approach (Additive Ratio Assessment). In this study, E-wallet service providers are ranked and evaluated using the ARAS approach and the FAHP priority weights. In addition, a case study from Vietnam illustrates how the methodology is used. The data shows that perceived usefulness, perceived usability, perceived simplicity of use, and perceived threat have the least impact on how acceptable an Ewallet is. As a result, the suggested model improves the efficiency of E-wallet service operations and assists in overcoming the challenges associated with the evaluation of E-wallet services. The case finding demonstrates that the suggested model is a reliable and useful tool for making decisions when assessing E-wallet service providers functioning in a complex and changing environment.

Keywords: Financial services provider; E-wallet adoption; fuzzy AHP; ARAS

# 1 Introduction

Organizations achieve their business objectives more quickly when innovative technological facilities and procedures are used. Technology applications play a critical role in facilitating the processes of knowledge production, storage, sharing, and application in a globalizing and competitive market. Throughout these procedures, it is available to take advantage of the opportunities offered by the changing environments. Nonetheless, even just a technological infrastructure can ensure the effectiveness of a performance measurement system. The solution is derived from the strategic alignment of human and knowledge resources, technologies, culture of the organization, and procedures [1].



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Electronic wallet (E-wallet) provides a function to make payments electronically, allowing users to exchange cash across transaction accounts, either traditional banking accounts or electronic money deposit accounts, as well as use extra payment mechanisms. When an E-wallet is built on mobile devices (such as smartphones or tablets), it is known as a mobile wallet [2,3]. As a result, mobile wallets simulate a physical wallet on a mobile device, where users can store various payment instruments (e.g., cards, transfers) to conduct mobile payments.

Mobile payments can support and stimulate the deployment of payment services, including person-to-person transfers, government-to-person transfers, online and offline purchases of goods and services (i.e., person-to-business transfer of funds), and the payment of bills and fees [4,5]. Consequently, digital payments and e-wallets are viewed as helpful to (unbanked) upper-middle-class and lower-class populations, as well as a tool during backup and recovery and emergency response personnel [4,6].

Additionally, the factors influencing the use of mobile payments and E-wallets have been researched. The authors of [7] present a comprehensive investigation of the key factors that drive consumers to use mobile payments. There are 10 primary technology, human, and environment variables identified: ease of use, perceived usefulness, perceived trust, perceived risk, social influence, perceived security, effort expectancy, attitude, performance expectancy, and facilitating condition. Furthermore, Kaur et al. [2] state that E-wallets are intended to provide speed, convenience of use, efficiency, efficacy, transparency, and accessibility. The authors of [3] state that the convenience of use provided by E-wallets should be the primary justification for using this system daily. According to the authors of [4], the popularity of mobile payments and E-wallets in developing countries is due to a lack of alternatives to cash, access to banking products, poorly developed infrastructure, and high costs for money transfer services.

Even though E-wallets have received much interest in developing markets, their adoption is still limited and uneven [2,3]. Variations in E-wallet use can be attributed to differences in internet access, literacy, access to financial services, and infrastructure [3]. According to the author [4] where mobile wallet systems were being established, they have primarily been used for person-to-person transactions, but they have also been used to acquire goods or services, as well as to make payments and levies. According to Iman [4] mobile wallets have enabled government-to-person transactions and have made a significant impact in backup and recovery and emergency services. Since a Covid-19 epidemic was proved [8], various governments, like Vietnam's, effectively used E-wallet or other paytech systems to transfer funds in the form of subsidies to the bottom-of-the-pyramid unbanked population.

Vietnam, as a developing market, has seen some significant advancements in the context of digital payments throughout the last decade, which has become the fintech industry that has received the most attention and money from shareholders in Vietnam in recent years. As one of Southeast Asia's greatest cash-reliant countries, Vietnam now has one of the top noncash payment acceptance highest in the region in 2020. The growing e-wallet industry has contributed significantly to the growth of Vietnamese mobile transactions, accounting for an increasing transaction value that is expected to exceed 48 billion U.S. dollars by 2025.

With the growth of the Vietnamese e-commerce business comes an increase in mobile payment methods. The COVID-19 pandemic has adopted electronic payment systems, particularly e-wallets, and the "wave of the future" by many of Vietnam's increasingly connected consumers. According to the authors of [9], there were approximately 19.2 million mobile wallet users in the country in 2020, with the number of users expected to nearly triple between 2020 and 2025. As shown in a survey conducted in 2021, e-wallets were used by about 60% of respondents across Vietnam. This rate was

In Vietnam's booming financial sector, e-wallets have played a central role. Vietnam is a promising market for this digital service due to its young, connected population and rising economy. As a result, competition among an increasing number of e-wallet providers has accelerated the industry's growth in just a few years. Polasik et al. [10] began with five e-wallet providers in 2015, and by 2020, Vietnamese consumers have over 30 E-wallets from which to choose.

This segment highlights some of the most successful digital enterprises in Vietnam and Southeast Asia, such as ViettelPay, which is owned and operated by the local Viettel Group, and ShopeePay, which is owned and operated by the Singaporean Sea Group (AirPay). On the other side, the Vietnamese mega app MoMo has maintained its position as the industry's most dominant mobile wallet brand, holding more than 50% of the market share as of the year 2020. MoMo is currently concentrating on its expansion after purportedly raking in a total of 100 million U.S. dollars from its investment. As of the year 2021, the company has already amassed more than 25 million users as members. Moreover, several e-wallets have contributed a lot in attracting users owing to the increase in the role of electronic payment during the COVID-19 epidemic. This indicates that the dynamic competition is ongoing and that the Vietnamese e-payment sector is continuing to grow.

In terms of the reality that E-wallets are becoming an increasingly popular means of carrying out financial transactions, analyzing their performance is vital for financial services provider, entrepreneurs, customers, shareholders, policymakers, and those delivering services are all included. The owners of banks, those who determine the policy, and those who deliver services can all benefit from analyzing how well mobile banking services function. Because of this, the subject of performance evaluation might be approached as a multiple-criteria decision making (MCDM) problem alternative. The principal advantages of MCDM include the ability to combine quantitative and qualitative aspects in the evaluation process, the analysis of complex circumstances, and the active participation of decision makers in the decision making process [11]. In actuality, since human perception, judgment, intuition, and preferences remain unknown and difficult to measure, a concrete proof may not always be appropriate to introduce the decision-making process. The author in [12], Fuzzy Set Theory (FST), is a technique of analyzing ambiguous notions and mediates for describing vagueness [13,14]. It is imperceptible to the human reasoning process in that it uses insufficient understanding and complexity to make conclusions. It became specifically developed for the mathematical representation of ambiguity and uncertainty, and it provides a valuable tool for dealing with the lack of precision that is intrinsic to many problems. Many selection issues can be considerably simplified since information can be conveyed more easily using fuzzy sets. FST is applied to data classes whose boundaries are not precisely stated. As an outcome, the actual problems can be solved more simply. As a conclusion, linguistic variables play an important part in fuzzy logic applications [15]. In this regard, the work aims to create an integrated model for evaluating and ranking E-wallet service providers that integrates FAHP with an extent analysis approach and ARAS techniques. The AHP method, established by Saaty in 1980, is a well-known MCDM approach, while the FAHP method is a fuzzy environment generalization of the AHP. The ARAS method is used to prioritize the possibilities. The MCDM technique is simple but effective.

In addition, the suitable alternative should have the highest ratio to the optimal solution [16]. The FAHP technique is used in this study to determine the priority weights of the criteria. As a result, ARAS is used to evaluate the capability of E-wallet service providers. This research provided three contributions to the existing literature. To begin, there has been no research to our experience and

understanding that integrates FAHP and ARAS techniques. Furthermore, the ARAS technique has had relatively few economic applications to date.

Finally, to the aimed to contribute, no previous research has been conducted in the area of evaluating E-wallet service providers. As a result, because it is based on pairwise comparisons, the FAHP approach is used in this study to estimate the weights of the major criteria and sub-criteria. The FAHP weights are then combined with the ARAS to examine and rate the E-wallet services provider. A case study of eight E-wallet service providers in Vietnam is also presented to examine the applicability of this developed application. As a result, the findings of this study can fintech companies gain a complete context of their E-wallet services and then evaluate the techniques for achievement. The section of this study is organized as follows to achieve the purpose: The next part discusses the E-wallet and adoption variables, while Section two describes the theoretical background of the FAHP and ARAS techniques. Section three then provides an instructive illustration. The study's limitations are discussed in the final section. Moreover, the final section concludes with a summary and offers future study opportunities.

# 2 Literature Review

#### 2.1 E-wallet Adoption Factors

Nowadays, E-wallet is widely utilized by many individuals and has become a need to undertake financial transactions. The theoretical frameworks used to analyze factors that influence E-wallet intention have gradually evolved from the theory of planned behavior (TPB) [17], technological acceptance model (TAM) [18], to mobile technology acceptance model (MTAM) [19] and UTAUT [20]. Those research generally employed generic models or changed generic models by adding additional components to develop their own model for exploring the elements that drive behavioral intention. As a result, when extended to mobile environments, the findings do not give a relevant comparison. Accordingly, recent research on E-wallet adoption determinants are included in Tab. 1.

Table 1:	Research review on	E-wallet and	financial	services	providers'	adoption

Adoption critical factors	Study
Usability, satisfaction, reliability, seft-efficacy, cost	[17]
Usefulness, convenience, trust	[21]
Flexibility, accessibility, relative benefit, attractiveness, observability, identity, performance expectation, perspective toward behavior, supporting environment, subjective convention, reliability, and intentionality.	[22]
Activity quality, technological attributes, accessibility constraints, task technology compatibility, expected performance, anticipated effort, and social conditioning.	[19]
Intentionally perceived relative benefits, perception of risk, social conventions, utility, and accessibility.	[23]
Advantage perceived simplicity of use, compatibility, competency, compassion, and integrity.	[24]
Advantage, concurrency, performance expectancy, difficulty, various risk classes, attitudes, desire for using, brand knowledge, and brand recognition.	[25]
Usability, accessibility of use, engagement required, risk, cost, suitability for lifestyle, personality, and belief.	[26]
Utilizability, confidentiality, data protection, adaptability, societal pressures, performance expectancy, and cost.	[27]

#### 2.2 Benefit of E-Wallet Services

According to studies, fintech is gaining traction in places where the present financial system is unable to meet the need for financial services. In Southeast Asia, the unsatisfied demand for basic banking, payments, and money transfer services is most likely the driving force behind the rapid growth of paytech firms [28]. Paytech enterprises use technological development, changing demographics, regulatory reforms, socio-cultural, socioeconomic, and governmental policy changes, as well as their simpler organizational structures, to adopt new payment systems with better results than traditional banks [10].

E-wallets are electronic wallets that are built on a mobile device (e.g., a smartphone or tablet) that enable individuals to generate mobile banking such as interaccount transfers and online and offline purchases [2,3,29,30]. Some E-wallets also allow users to withdraw cash [3].

Numerous research have lately been conducted on e-wallets and mobile payments. The authors of [4] emphasize the importance of mobile payments for developing nations since they offer financial intermediation of banking services to individuals, ultimately promoting and supporting a range of service provisioning, particularly person-to-person transfers. Despite the fact that mobile payments have been around for a while, Kaur et al. [2] emphasize that E-wallets have introduced a new and more flexible manner of processing payments online. Mumtaza et al. [3] noted that E-wallets, due to their ease of use and favorable influence on noncash transactions, could represent the future of a cashless economy.

#### 2.3 Research Objectives

The accompanying study objectives are mentioned based on a review of the literature:

- i. Numerous study studies on critical factors of E-wallet adoption are available in the prior literature [31–33]. However, only a few papers were able to calculate the influence of the identified important components on the success of E-wallet service uptake using any decision-making technique.
- ii. Existing research has identified several success criteria and frameworks. Therefore, fewer publications could indicate the way to the connection between success factor influence E-wallet service providers and their ranking.
- iii. A number of articles describing crucial aspects affecting E-wallet service provider adoption and framework are unverified or unconfirmed, throwing doubt on their significance for Ewallet service providers chosen in Vietnam.
- iv. A few of the critical factors affecting E-wallet service provider acceptance and framework were investigated through the research. Simultaneously, none of them applied MCDM methodology to boost its practical application.
- v. Only certain articles discuss the ranking of E-wallet service providers that have been obtained as a result of the deployment of the digital payment industry. Furthermore, many publications fall short of assessing their intensity through decision-making procedures.

## 3 Methodology

The FAHP technique is combined with the ARAS technique employed to create a novel algorithm fuzzy MCDM model for evaluating E-wallet service providers. To do this, the FAHP technique is used to analyze fuzzy knowledge from expert assessments to determine prioritization weights. The ARAS technique is then used to show the preferred of the alternatives in terms of evaluation factors, resulting

in the final rankings of E-wallet service providers. The techniques are thoroughly described in the following sections.

#### 3.1 Fuzzy AHP (FAHP) Technique

There are various ways to determine the weights, such as AHP, SWARA, expert method, individual value method, entropy method, etc. Saaty (1980) designed AHP, one of the most widely used MCDM approaches, to address complex MCDM challenges such as qualitative decisions [34]. AHP studies hierarchical linkages between distinct choice levels without addressing interrelations among factors or alternatives [35]. Decision makers divide the decision process into sub-categories, such as objectives, factors, and options. As a result, when using a hierarchical structure, decision makers use Saaty's 9-point scale to determine the significance of each component in a pairwise comparison. Furthermore, AHP is a subjective concept that collects information and priority weights of aspects through decision makers' judgment [36,37]. The decision makers' opinions and preferences are difficult to evaluate with precise data. In other words, the classical MCDM methodologies do not clarify human thought exactly [13]. Therefore, FST and AHP are integrated into the FAHP model to address ambiguities. To do this, FAHP translates linguistic judgments into Triangular Fuzzy Numbers (TFNs). These matrix multiplications are thus treated to determine the important weights of the elements and alternatives' ranking [36]. [38] have first employed FAHP by altering the TFN of the FST [39]. Fuzzy sets and FAHP extent analysis method are as follows [40–42].

A fuzzy number is a subset of a fuzzy set  $N = \{(x, \mu_N(x)), x \in \Re\}$ , where x a takes its value on the real line,  $\Re : -\infty \le x \le \infty$  and  $\mu_N(x)$  a is a membership function in the closed interval [0, 1]. TFNs are the most widely used kind of fuzzy numbers because of the ease and linearity with which they represent the triangular membership function. Furthermore, they enable a relatively straightforward application of the fuzzy arithmetic operations [43]. Each pair of items in the same hierarchy is represented by a TFN, which is denoted as N = (m, n, v) where  $m \le n \le v$ . The constants m, n, v correspondingly represent the lower bound value, the peak center, and the upper bound value, respectively. A TFN N is expressed by the following Eq. (1).

$$\mu_N(x) = \begin{cases} 0, & x < m \\ (x-m)/(n-m), & m \le x \le n \\ (v-x)/(v-n), & n \le x \le v \\ 0, & x > v \end{cases}$$
(1)

Consider two TFNs  $N_1 = (m_1, n_1, v_1)$  and  $N_2 = (m_2, n_2, v_2)$ . The next section discusses fuzzy arithmetic operations:

$$(m_1, n_1, v_1) \oplus (m_2, n_2, v_2) = (m_1 + m_2, n_1 + n_2, v_1 + v_2);$$
(2)

$$(m_1, n_1, v_1) \oplus (m_2, n_2, v_2) \approx (m_1 m_2, n_1 n_2, v_1 v_2);$$
 (3)

$$(m_1, n_1, v_1)^{-1} \approx \left(\frac{1}{m_1}, \frac{1}{n_1}, \frac{1}{v_1}\right).$$
 (4)

The principal interpretation of Chang's extent analysis (1992) is that the weights generated by this method do not represent the priority weights of choice criteria or alternatives [44–48]. Although various complaints for Chang's extent analysis, the great majority of the applications use it. In addition, the extent analysis is utilized because of the ease with which it may be carried out to compute significant weights for this investigation.

Let  $B = \{b_1, b_2, \dots, b_n\}$  be an object set, and  $V = \{v_1, v_2, \dots, v_m\}$  be a goal set. When conducting an extent analysis, we first collect all objects and then conduct separate analyses for each of the goals  $g_i$ . As a result, *m* the extent analysis results for each object can be derived with these identifying signs:

$$N_{g_i}^1, N_{g_i}^2, \dots, N_{g_i}^m, i = 1, 2, \dots, n,$$
(5)

where all  $N_{g_i}^j$  (j = 1, 2, ..., m) are Triangular Fuzzy Numbers. The steps of extent analysis are as follows [15,41,49]:

Step 1: Define the value of fuzzy synthetic extend regarding the  $i^{th}$  object as

$$S_{i} = \sum_{j=1}^{m} N_{g_{i}}^{j} \otimes \left[ \sum_{i=1}^{n} \sum_{j=1}^{m} N_{g_{i}}^{j} \right]^{-1}$$
(6)

To obtain  $\sum_{j=i}^{m} N_{g_i}^{j}$ , conduct the fuzzy addition of *m* extent analysis values for a specific matrix as follows:

$$\sum_{j=1}^{m} N_{g_{i}}^{j} = \left(\sum_{j=1}^{m} m_{j}, \sum_{j=1}^{m} n_{j}, \sum_{j=1}^{m} v_{j}\right)$$
(7)

and to obtain,  $\left[\sum_{i=1}^{n} \sum_{j=1}^{m} N_{g_i}^{j}\right]^{-1}$  perform the fuzzy addition operation of  $N_{g_i}^{j}$  (j = 1, 2, ..., m) values such that:

$$\sum_{i=1}^{n} \sum_{j=1}^{m} N_{g_{i}}^{j} = \left( \sum_{i=1}^{n} m_{i}, \sum_{i=1}^{n} n_{i}, \sum_{i=1}^{n} v_{i} \right),$$
(8)

and then use Eq. (8) to calculate the inverse of the vector such that:

$$\left[\sum_{i=1}^{n}\sum_{j=1}^{m}N_{g_{i}}^{j}\right]^{-1} = \left(\frac{1}{\sum_{i=1}^{n}v_{i}}, \frac{1}{\sum_{i=1}^{n}n_{i}}, \frac{1}{\sum_{i=1}^{n}m_{i}}\right).$$
(9)  
Step 2: The probability of  $N_{2} = (m_{2}, n_{2}, v_{2}) \ge N_{1} = (m_{1}, n_{1}, v_{1})$  a is defined as follows:

$$V(N_2 \ge N_1) = \sup_{y \ge x} \left[ \min\left(\mu_{N_1}(x), \mu_{N_2}(y)\right) \right],$$
(10)

and a can be stated similarly as follows:

$$V(N_2 \ge N_1) = \operatorname{hgt}(N_1 \cap N_2) = \mu_{N_2}(d) = \begin{cases} 1, \text{ if } (n_2 \ge n_1) \\ 0, \text{ if } (m_1 \ge v_2) \\ \frac{m_1 - v_2}{(n_2 - v_2) - (n_1 - m_1)}, \text{ otherwise} \end{cases}$$
(11)

where *d* is the latitude of the intersection's top position *D* between  $\mu_{N_1}(x)$  a and  $\mu_{N_2}(x)$  as shown in Fig. 1. To compare  $N_1$  and  $N_2$  it is requires both the values of  $V(N_1 \ge N_2)$  and  $V(N_2 \ge N_1)$ .

Step 3: The degree of probability of a convex fuzzy number being greater than k convex fuzzy number  $N_i$  (i = 1, 2, ..., k) can be defined as:

$$V(N \ge N_1, N_2, \dots, N_k) = V[(N \ge N_1) \text{ and } (N \ge N_2) \text{ and } \dots \text{ and } (N \ge N_k)]$$
  
=  $m V(N \ge N_i), i = 1, 2, \dots, k.$  (12)

Assume that:

$$d'(A_1) = \mathsf{m}V(S_i \ge S_k).$$
<sup>(13)</sup>

For  $k = 1, 2, ..., n; k \neq i$ . The equation for the weight vector is as follows:  $W' = (d'(P_1), d'(P_2), ..., d'(P_n))^T$ , (14)

(15)

where  $A_i (i = 1, 2, ..., n)$  are *n* elements.

Step 4: The normalized weight vectors are obtained using normalization as follows:

 $W = (d(P_1), d(P_2), \ldots, d(P_n))^T,$ 

where W is a non-fuzzy number.



**Figure 1:** The intersection between  $N_1$  and  $N_2$  source: Aghdaie et al. 2013

# 3.2 The Additive Ratio Assessment Technique

MCDM is generally adopted in scientific fields and economics, and it can make judgment more precise, consistent, and effective [16]. A MCDM technique is strongly related to the task of rating decision alternatives [50]. In this research, the ARAS approach is chosen to rank options. The ARAS approach is focused on basic relative comparisons. Decision criteria define the optimal alternative [51]. In other terms, the ARAS method offers a ratio of each alternative to the optimal option. In the ARAS approach, the value of a utility function is exactly proportional to the relative weights of the primary criteria and alternatives [16]. It suggests comparing the ratio of utility function ratings of examined alternatives to the utility function rating of the optimal alternative. For instance, if the optimal rating of the criterion is 10 points, the alternative with the highest score are 8 points. Evidently, the objective function level of the criterion is 0.8 and not 1.0. Among MCDM approaches, the ARAS technique is the most significant choice for objectively ranking [52]. According to [53], the ARAS method provides a variety of benefits: (i) the calculations are comprehensible, (ii) the concepts are rather logical, (iii) the method is uncomplicated, and (iv) the prioritization weights are determined by comparison. Therefore, the ARAS method is used in this research because it can effectively be applied to a wide variety of decision-making problems; it utilizes a simple mathematical algorithm; and its decision methodology is founded on a direct comparison to the best reasonable option.

In recent years, the ARAS approach has been implemented to the solving of difficult MCDM issues. Historical research based on the ARAS approach are included in Tab. 2.

Study objectives	Authors
Evaluating projects for the rehabilitation of culture and heritage Selecting the best project	[16] [54]
	(Continued)

Table 2:	Research	review	of	the A	RAS	techniqu	le
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Table	2:	Continued

Study objectives	Authors
Employee evaluation and ranking	[50]
Evaluating economic sectors in Lithuanian	[55]
Examining power generation systems	[52]
Evaluating economic institutions	[56]
Choosing material supplier	[57]
Assessment financial performance	[34]
Material selection in sugar industry	[58]
Evaluating criteria for innovative construction rating	[59]

The ARAS technique procedure consists of the following steps [16,11]:

Step 1: Generating the decision making matrix.

The decision-making matrix shown below is developed.

$$B = \begin{bmatrix} b_{01} & b_{02} & \cdots & b_{0n} \\ b_{11} & b_{12} & \cdots & b_{1n} \\ \vdots & \vdots & \cdots & \vdots \\ b_{m1} & b_{m2} & \cdots & b_{mn} \end{bmatrix}; \ i = 0, 1, \dots, m; \ j = 1, 2, \dots, n$$
(16)

where *m* is the number of options, *n* represents the set of criteria defining each alternative,  $b_{ij}$  represents the classification performance of the alternative *i* in terms of the criterion *j*, and  $b_{0j}$  represents the optimal value of criterion *j*. If the optimum value for *j* the criterion is undetermined, then:

$$\begin{cases} \max_{i} b_{ij}, \text{if } \max_{i} b_{ij} \text{ is preferable} \\ \min_{i} b_{ij}^{*}, \text{if } \min_{i} b_{ij}^{*} \text{ is preferable.} \end{cases}$$
(17)

Step 2: Normalizing decision-making matrix.

In the second step, the decision making matrix is normalized:

$$\overline{B} = \begin{bmatrix} \overline{b}_{01} & \overline{b}_{02} & \cdots & \overline{b}_{0n} \\ \overline{b}_{11} & \overline{b}_{12} & \cdots & b_{1n} \\ \vdots & \vdots & \cdots & \vdots \\ \overline{b}_{m1} & \overline{b}_{m2} & \cdots & \overline{b}_{mm} \end{bmatrix}; \ i = 0, 1, \dots, m; \ j = 1, 2, \dots, n$$
(18)

The following criteria, which desirable values are maxima, are normalized:

$$\bar{b}_{ij} = \frac{b_{ij}}{\sum_{i=0}^{m} b_{ij}}.$$
(19)

The following criteria, which desirable values are minima, are normalized:

$$\bar{b}_{ij} = \frac{1/b_{ij}}{\sum_{i=0}^{m} 1/b_{ij}}.$$
(20)

Step 3: Defining the normalized weighted matrix.

Third, a normalized-weighted matrix is defined  $-\hat{B}$ .

$$\hat{B} = \begin{bmatrix} \hat{b}_{01} & \hat{b}_{02} & \cdots & \hat{b}_{0n} \\ \hat{b}_{11} & \hat{b}_{12} & \cdots & \hat{b}_{1n} \\ \vdots & \vdots & \cdots & \vdots \\ b_{m1} & \hat{b}_{m2} & \cdots & \hat{b}_{mm} \end{bmatrix}; \ i = 0, 1, \dots, m; \ j = 1, 2, \dots, n$$

$$(21)$$

Normalized-weighted values of all criteria are calculated as follows:

$$\hat{b}_{ij} = b_{ij} w_j; \ i = 0, 1, \dots, m,$$
(22)

where  $w_j$  represent how significantly the *j* criterion should be considered and  $\overline{x}_{ij}$  is the normalized rating of the *j* criterion.

Step 4: Calculating the values of optimality function *S<sub>i</sub>*:

$$S_i = \sum_{j=1}^{n} \hat{b}_{ij}; \ i = 0, 1, \dots, m.$$
(23)

The higher the value of the  $S_i$ , the more advantageous the alternative.

Step 5: Deriving the final ranking.

Calculating the utility degree  $K_i$  of an alternative  $a_i$  is as follows:

$$Q_i = \frac{S_i}{S_0}; \ i = 0, 1, \dots, m,$$
(24)

where  $S_i$  and  $S_0$  are the values for optimality criterion.

 $Q_i$  values are in the range [0, 1] and can be arranged in an ascending order, which is following the preferred sequence.

## 4 Proposed Research Framework for E-Wallet Services Provider Adoption

There are numerous MCDM methods described in the literature. The objective of the problem, available information, decision cost, and decision makers' qualifications all influence the choice of effective decision-making approaches. Two MCDM approaches are used in this study: ARAS and FAHP. Fig. 2 illustrates the proposed model's process flow diagram.

There are three stages to the suggested model:

Stage 1: Decision making group working.

Stage 2: Using the FAHP, weigh determined criterion and subcriteria.

Stage 3: Using ARAS, rank the alternatives.

The subsection that follows demonstrates how to use the suggested model to evaluate E-wallet service providers in Vietnam.



Figure 2: The integrated fuzzy model suggested

### 5 Analysis Result

In the present investigation, eight E-wallet service providers in Vietnam were chosen as a case study. That is, to express the overall E-wallet, service providers in Vietnam have been established as the model's alternative possibilities. These are Airpay, Grabpay, Moca, Momo, Payoo, Viettelpay, VNPay, and Zalopay.

# 5.1 Decision Making Group of Expert Opinions

This is an important point in any financial services provider evaluation problem. According to [53,60], in the case of complicated situations, to eliminate bias and reduce partiality, it is frequently preferable to use the perspectives of a group of experts rather than a single individual. Managers now frequently make choices in groups because the complexity and unpredictability of the constraints they must overcome sometimes exceed the capabilities of a single member. The efficacy of a group's decision-making rests in part on its members' cooperation in sharing information and thoroughly airing disagreements in assumptions and interpretation. Furthermore, having a say in a decision allows members to feel like decision-makers and validates their position on the judgment team [61]. A decision-making committee comprised of four specialists (customers) and two professionals with over 10 years of experience in the finance sector is formed to establish and analyze the factors influencing E-wallet adoption.

Many scholars have investigated E-wallets from the standpoints of TAM and UTAUT2. As a result, in this study, E-wallet consumer uptake will be attempted to explain based on user views of the technology. This study examines E-wallet service providers based on perceived utility, perceived simplicity of use, and perceived danger, in accordance with the E-wallet adoption factors. In this respect, Tab. 3 lists the criteria and subcriteria addressed in this study, as well as their definitions. Those criteria are compiled from the previous research indicated in Section 2 and are overseen by the decision-making panel. As a result, the model's hierarchy includes three primary criteria and eight subcriteria.

Major criteria	Sub-criteria	Description	Study	Optimization directions
Perceived usefulness (PUS)-When an individual adopts a specific technology, it may improve their job	Social influence (SOI)	A person's perspective of how most people think they should or should not conduct the activity in question.	[35,62-64]	Highest
may improve their job performance [62].	System quality (SYQ)	Networking speeds and system reliability as perceived. The quality of a system influences both ambition and customer retention. Customers will consider it valuable if E-wallet services are delivered accurately and quickly.	[21,62,64,65]	Highest

Table 3: The adoption of E-wallet as assessment criteria

(Continued)

Major criteria	Sub-criteria	Description	Study	Optimization directions
Perceived ease of use (PEU)–The more user-friendly E-wallet services are, the more they will be used [62].	Self-efficacy (SEF)	A belief that an individual is capable of carrying out a specific activity using information technology (IT).	[21,62,64,66]	Highest
	Facilitating conditions (FAC)	External environments for assisting clients in overcoming challenges and barriers in using a new IT platform. Customers will regard E-wallet service to be simple to use when they know that changes in the environment occur in place to assist them in learning how to use E-wallet service, even if they cannot utilize it skillfully.	[62–64,67]	Highest
	Familiarity (FAM)	An understanding of what, why, where, and when others do what they do frequently based on previous interactions, experiences, and learning.	[21,62,64]	Highest
Perceived risk (PRI)–A perception of the implied risk of using an open internet infrastructure to share private information, which is frequently operationalized as a multidimensional construct [62].	Privacy risk (PRR)	Potential of losing control of personal information.	[21,25,68]	Lowest
	Performance risk (PER) The probability th items or services w perform poorly.		[21,62,64,68]	Lowest
	Security risk (SER)	Potential of losing control over transactions and financial information.	[13,21,68]	Lowest

# Table 3: Continued

# 5.2 Weighing Factors

First, a decision matrix of three primary factors and eight subfactors is generated to determine their relative importance. Next, Chang's extent analysis converts the fuzzy values to accurate numbers. The accompanying tables will provide a fuzzy evaluation of the criteria. To fulfil this, the fuzzy synthetic extent values and the degree of synthetic extent value are computed. The weight vector is

then normalized, as denoted by Eq. (15). Tab. 4 displays the resulting priority weight vector of factors after normalizing the weight vector.

Major criteria	Relative weights	Sub-criteria	Code	Relative weight of sub-criteria	Globalize weight	Rank
Perceived usefulness (PUS)	0.0762	Social influence	SOI	0.2920	0.0223	8
		System quality	SYQ	0.7080	0.0539	7
Perceived ease of use (PEU)	0.5644	Self-efficacy	SEF	0.3324	0.1876	2
		Facilitating conditions	FAC	0.5556	0.3136	1
		Familiarity	FAM	0.1120	0.0632	6
Perceived risk (PRI)	0.3584	Privacy risk	PRR	0.3986	0.1429	4
		Performance risk	PER	0.1920	0.0688	5
		Security risk	SER	0.4094	0.1467	3

Table 4: Ranking weights of major criteria and sub criteria

As a result, the final prioritization weights of eight subcriteria SOI, SYQ, FAM, PER, PRR, SER, SEF, and FAC become 0.0223, 0.0539, 0.0632, 0.0688, 0.1429, 0.1467, 0.1876 and 0.3136 respectively. Thus, FAC, SEF, SER, and PRR are the most influential E-wallet adoption factors. Furthermore, SOI gets the lowest weight of 0.0223 for importance. The ARAS approach will use the priority weights.

## 5.3 ARAS Technique E-Wallet Services Provider Rankings

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During this phase of the evaluation of E-wallet service providers, the decision-making matrix is constructed. As a case study, eight E-wallet service providers in Vietnam have been chosen. In addition, each E-wallet adoption element defining these options is determined. The problem is solved using the ARAS algorithm described in Section 3, and the results are provided in Tabs. 5-7.

	SOI	SYQ	SEF	FAC	FAM	PRR	PER	SER
	<i>b1</i>	<i>b2</i>	<i>b3</i>	<i>b4</i>	<i>b5</i>	<i>b6</i>	<i>b</i> 7	<i>b8</i>
Optimum direction	Highest	Highest	Highest	Highest	Highest	Lowest	Lowest	Lowest
Priority weights	0.2920	0.7080	0.3324	0.5556	0.1120	0.3986	0.1920	0.4094
Optimal values $(p0)$	100	100	100	100	100	1	1	1
Airpay ( <i>p1</i> )	81	77	80	81	78	13	17	14
Grabpay ( <i>p</i> 2)	95	90	93	93	92	5	6	4
Moca (p3)	84	80	82	83	81	12	15	12
Momo (p4)	97	90	95	96	98	3	2	1

Table 5: Calculation factor values and priority weights of the primary research data for analyzing

(Continued)

Table 5: Continued									
	SOI	SYQ	SEF	FAC	FAM	PRR	PER	SER	
	<i>b1</i>	<i>b2</i>	<i>b3</i>	<i>b4</i>	<i>b5</i>	<i>b6</i>	<i>b</i> 7	<i>b8</i>	
Optimum direction	Highest	Highest	Highest	Highest	Highest	Lowest	Lowest	Lowest	
Payoo ( <i>p5</i> )	95	91	94	91	95	4	3	3	
Viettelpay ( <i>p6</i> )	95	92	95	98	92	3	4	3	
Vnpay $(p7)$	88	87	85	86	85	9	11	9	
Zalopay (p8)	89	85	95	91	87	7	8	7	

 Table 6:
 Normalised decision-making matrix

	SOI	SYQ	SEF	FAC	FAM	PRR	PER	SER
	$\overline{b}1$	$\overline{b}2$	$\overline{b}3$	$\overline{b}4$	$\overline{b}5$	$\overline{b}6$	$\overline{b}$ 7	$\overline{b}8$
Optimum direction	Highest	Highest	Highest	Highest	Highest	Lowest	Lowest	Lowest
Priority weights	0.2920	0.7080	0.3324	0.5556	0.1120	0.3986	0.1920	0.4094
Optimal values $(p0)$	0.1381	0.1445	0.1391	0.1391	0.1412	0.6532	0.6284	0.4300
Airpay ( <i>p1</i> )	0.1119	0.1113	0.1113	0.1127	0.1102	0.0502	0.0370	0.0307
Grabpay (p2)	0.1312	0.1301	0.1293	0.1293	0.1299	0.1306	0.1047	0.1075
Moca ( <i>p</i> 3)	0.1160	0.1156	0.1140	0.1154	0.1144	0.0544	0.0419	0.0358
Momo ( <i>p</i> 4)	0.1340	0.1301	0.1321	0.1335	0.1384	0.2177	0.3142	0.4300
Payoo ( <i>p5</i> )	0.1312	0.1315	0.1307	0.1266	0.1342	0.1633	0.2095	0.1433
Viettelpay ( <i>p6</i> )	0.1312	0.1329	0.1321	0.1363	0.1299	0.2177	0.1571	0.1433
Vnpay ( <i>p7</i> )	0.1215	0.1257	0.1182	0.1196	0.1201	0.0726	0.0571	0.0478
Zalopay ( <i>p8</i> )	0.1229	0.1228	0.1321	0.1266	0.1229	0.0933	0.0785	0.0614

Table 7: The weighted standardized matrix of decision-making and solution results

	Sub criteria							Results			
	SOI	SYQ	SEF	FAC	FAM	PRR	PER	SER			
	$\hat{b}1$	$\hat{b}2$	ĥЗ	ĥ4	ĥ5	ĥ6	ĥ7	$\hat{b}8$	Si	Qi	Rank
Optimal values $(p0)$	0.0403	0.1023	0.0462	0.0773	0.0158	0.2604	0.1206	0.1761	0.8390	1	Optimal
Airpay ( <i>p1</i> )	0.0327	0.1113	0.0370	0.0626	0.0123	0.0200	0.0071	0.0126	0.2956	0.3523	8
Grabpay (p2)	0.0383	0.1301	0.0430	0.0719	0.0146	0.0521	0.0201	0.0440	0.4140	0.4934	4
Moca (p3)	0.0339	0.1156	0.0379	0.0641	0.0128	0.0217	0.0080	0.0147	0.3088	0.3680	7
Momo (p4)	0.0391	0.1301	0.0439	0.0742	0.0155	0.0868	0.0603	0.1761	0.6260	0.7460	1
Payoo $(p5)$	0.0383	0.1315	0.0435	0.0703	0.0150	0.0651	0.0402	0.0587	0.4626	0.5514	3
Viettelpay (p6)	0.0383	0.1329	0.0439	0.0757	0.0146	0.0868	0.0302	0.0587	0.4811	0.5734	2

(Continued)

Table 7: Continued											
	Sub criteria								Results		
	SOI	SOI SYQ SEF FAC FAM PRR PER SEF									
	$\hat{b}$ 1	ĥ2	ĥЗ	$\hat{b}4$	ĥ5	ĥ6	ĥ7	$\hat{b}8$	Si	Qi	Rank
Vnpay (p7) Zalopay (p8)								0.0196 0.0252			-

Tabulated evaluations of the alternatives (Tab. 5), factor values, and priority weights are included in the initial decision-making matrix. As shown in Tab. 5, the adoption factors "Facilitating Conditions", "Self-efficacy", "Privacy Risk" and "Security Risk" have the highest priority weight. As described in Section 3, the initial decision-making matrix is then normalized. Tab. 6 shows the decision-making matrix that has been standardized. Tab. 7 depicts the subsequent construction of the weighted decision-making matrix. Each alternative's optimality function  $(S_i)$  is determined based on the technique outlined above. Therefore, the utility degree  $(Q_i)$  of each alternative is calculated.

Given the outcomes of the solutions E-wallet service provider ranks as follows:  $p_4 \succ p_6 \succ p_5 \succ p_2 \succ p_8 \succ p_7 \succ p_3 \succ p_1$ .

Consequently, the evaluation findings suggest that momo, with a utility degree (performance ratio) of 74.60%, is the top choice. According to Tab. 7, Viettelpay is the second-ranked E-wallet services provider with a utility degree of 57.34%. With 55.14% utility, Payoo is the third-ranked E-wallet services provider in Vietnam. Finally, Grabpay and Zalopay, with respective utility degrees of 49.34% and 43.40%, are chosen as the fourth and fifth E-wallet service provider. However, Vnpay, Moca, and Airpay with utility scores of 40.51%, 36.80%, and 35.23%.

#### 5.4 The Sensitivity Analysis of Weight Information

A sensitivity analysis is used in this study to examine how the rank order of E-wallet service providers changes when the priority weights of the criteria are altered. To do this, the priority weights for two criteria are modified while the others remain constant. For example, the priority weight of the SOI is adjusted successively to SYO, SEF, FAC, and so on, while the others remain unchanged. Tab. 8 presents the situations that were considered. While the priority weights change, the utility value of alternatives changes. If the priority weights of SOI and SYQ are swapped in Scenario 1, the utility value of p4 falls from 0.7460 to 0.7450 and p6 rises from 0.5734 to 0.5764. As a result, except for Scenario 8, the preference ranking of p4 does not change. Furthermore, according to the sensitivity analysis results, p6 is considered the best alternative in all situations except Scenario 8 because it has the highest utility value following the priority weight exchange performed here. Fig. 3 illustrates a sensitivity study used to determine the ranking of E-wallet service providers.

Scenario	Variables	Alternatives									
		p1	<i>p2</i>	р3	<i>p4</i>	<i>p5</i>	<i>p6</i>	<i>p7</i>	<i>p8</i>		
1	Q	0.3523	0.4934	0.3680	0.7460	0.5514	0.5734	0.4051	0.4340		
	Ranking	8	4	7	1	3	2	6	5		
2	Q	0.3493	0.4904	0.3720	0.7450	0.5534	0.5764	0.4011	0.4310		
	Ranking	8	4	7	1	3	2	6	5		
3	Q	0.3463	0.4874	0.3680	0.7430	0.5514	0.5794	0.4051	0.4340		
	Ranking	8	4	7	1	3	2	6	5		
4	Q	0.3563	0.4974	0.3780	0.7530	0.5614	0.5894	0.4151	0.4440		
	Ranking	8	4	7	1	3	2	6	5		
5	Q	0.5463	0.6874	0.5680	0.9430	0.7514	0.7794	0.6051	0.6340		
	Ranking	8	4	7	1	3	2	6	5		
6	Q	0.3473	0.4884	0.3690	0.7440	0.5524	0.5804	0.4061	0.4350		
	Ranking	8	4	7	1	3	2	6	5		
7	Q	0.3073	0.4484	0.3290	0.7040	0.5124	0.5404	0.3661	0.3950		
	Ranking	8	4	7	1	3	2	6	5		
8	Q	0.2053	0.3464	0.2270	0.6020	0.4104	0.6424	0.2641	0.2930		
	Ranking	8	4	7	2	3	1	6	5		

 Table 8: Sensitivity analysis results



Figure 3: Sensitivity analysis

# 6 Discussion

The FAHP approach is used to establish the weights of the criterion in this study. The ARAS approach is used to analyze alternatives to rank them and choose the most E-wallet service provider. According to the findings of this study, the most important factor influencing E-wallet service provider

adoption is the facilitating condition (FAC). The outcomes of this study are also similar with prior research [19,21,22,69]. This illustrates that the more customers believe they can utilize e-wallets and mobile devices available to them, the more probable it is that they will continue to use E-wallets. This also signifies that in Vietnam, the basic requirements for using an E-wallet are met. As a result, it is recommended that clients be supplied with proper information on E-wallets and their benefits.

The second factor influencing the adoption of E-wallet service providers is self-efficacy (SEF). According to [22], one of the most crucial variables influencing the client's adoption of an E-wallet is self-efficacy. Furthermore, in [17] study, self-efficacy is a crucial E-wallet adoption factor. Consequently, financial services executives, entrepreneurs, and professionals should prioritize self-efficacy development.

Security risk (SER) and privacy risk (PRR) are the third and fourth factors influencing E-wallet usage. These factors are perceived by clients as significant impediments to the adoption of E-wallet services. In other terms, the relatively high customers' perceptions of the privacy and security risks associated with E-wallet services, the less likely they are to use this new channel. As a result, to guarantee that their financial transactions are secure and that the overall E-wallet service is operating, financial services providers must manage the risk issue [70]. Furthermore, studies on E-wallet use have examined privacy and security risks. This finding is as follows, identified by a previous studies, which revealed that privacy and security risks had a strong significant correlation with behavioral intentions [68,70–76].

Another factor influencing E-wallet adoption is performance risk (PER), which was identified as the sixth element in this study. This finding backs with Zhou's [19] and Chen's [70] findings that performance risk is a major barrier to E-wallet adoption. As a result, if a person perceives that an E-wallet service does not suit his or her needs (i.e., transfer speeds, transaction length, etc.), he or she is unlikely to use it. It is advised in this regard that E-wallet systems can be constructed in such a way that they can be enhanced in performance risk and utilized confidingly by diverse clients. To do this, bank practitioners must advocate for a reduction in performance risk with zeal. As a result, the more customers perceive the E-wallet service is underperforming, the less likely they are to use and adopt it.

The following factor influencing E-wallet adoption is familiarity (FAM), which is revealed as the eighth factor in E-wallet adoption. The premise that familiarity favorably affects perceived ease of use was confirmed in the [21] study. Customers will consider it as simple to use because they are familiar with E-wallet services. As a result of experience, familiarity enhances the likelihood of continuing to utilize E-wallet services. According to the findings, system quality is an issue (SYQ). According to other studies [21,76], system quality influences continued use. For example, the authors in [21] found that system quality had a significant impact on clients' willingness to continue using E-wallets in Korea. As a result, system quality has an impact not only on adoption behavior but also on customer satisfaction. Customers will regard E-wallet services as valuable if they are dependable, flexible, accessible, accurate, and timely.

Finally, as an eighth component in E-wallet adoption, social impact (SOI) is discovered. According to [19], social influence has a major impact on user adoption. Furthermore, these findings are consistent with the findings of [27]. As a result, new advertising strategies, society, and social networks may impact Vietnamese clients, and these interactions may influence their decisions.

The case study further demonstrates that the proposed paradigm is straightforward and appropriate for dealing with complex E-wallet concerns. The combination of FAHP and ARAS demonstrated that Momo is the best E-wallet service provider. In addition, the suggested FAHP&ARAS model specifies the performance ratio of each E-wallet service option to the ideal E-wallet service alternative. Momo's performance is about 74% of the performance of the best E-wallet services provider.

#### 7 Conclusions

In today's world, e-wallets are the main digital payment method. Thus, E-wallet customers consider it a necessity, not an option. Customers are also expected to improve the service quality of financial service providers. Non-banking providers have already invested in E-wallets, increasing their investments due to expanding user numbers. In Vietnam, around one-fifth of transactions are conducted via application, so expanding mobile transaction sets will enhance mobile share. Other E-wallet service providers failed to gain a foothold in the market and fell behind. Suppliers must increase perks and service quality to e-wallet consumers. E-wallet service providers who understand and meet customer expectations will have a competitive advantage.

Many business difficulties involve accurate modeling of conflicting viewpoints, multiple criteria, and the subjective nature of the judgment process. As a result, multicriteria evaluation helps the business field by determining priority weights, selecting the best alternative, and disclosing all options. ARAS as an MCDM method allows decision makers to identify the optima alternative by combining both qualitative and quantitative choice criteria in the evaluation process. For this reason, the ARAS technique is used to assess the expert estimations' significance. That is, the suggested paradigm allows considering all decision-making team members' perspectives. The ARAS method is then used to determine the best E-wallet services. The priority weights of factors affecting E-wallet adoption in Vietnam are assessed in this study. The data shows that facilitating conditions, self-efficacy, privacy risk, and security risk are the most essential elements of E-wallet adoption. It means that perceived simplicity of use is recognized as the most important dimension influencing E-wallet service acceptability and that it should be prioritized and improved. Momo is ranked as the finest E-wallet service provider in Vietnam. However, Vnpay is considered the worst E-wallet provider.

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